

# Town of Monroe

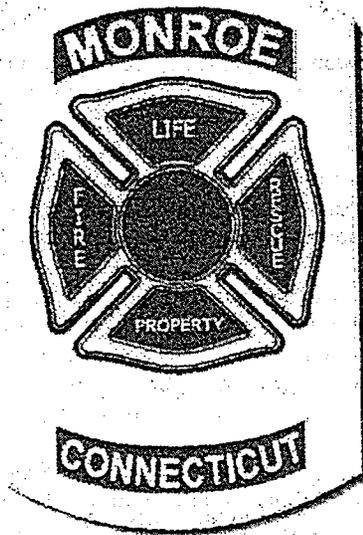
2016-2017

PROPOSED ANNUAL BUDGET  
WORKBOOK INFORMATION



# MONROE FIRE DEPT.

THE UNIVERSITY OF CHICAGO



**MONROE  
VOLUNTEER FIRE  
DEPARTMENT**

**2016 – 2017 Budget Request**



# INTRODUCTION

December 11, 2015

Dear Selectman Vavrek:

This year, I plan to keep the "words" short on the budget. My simple request is that the Town step up and fully fund our operations. Look at the data amongst the fire districts and allocate funds appropriately. With the Town's view that they will not fund capital improvements to the privately funded firehouse (such as our roof), we can no longer afford to supplement our operational costs with our fundraising dollars, those need to be directed to the longevity of the fire district; inclusive of keeping our building working.

I'll add some words here on the "future state". The fire station on Route 110 is nearing the end of its useful life. It has approximately \$650,000 of pending repairs (Roof, driveway, garage doors, flooring). The driveway was promised to happen in the Spring of 2016; I really hope the Town executes on their commitment. I have commissioned a committee to review the strategic view of our Department, with a specificity to focus on how our facilities impact our operations and how to improve that. There are three options, renovate our building, add-on to and renovate our building, or build a new fire station. The latter being the most optimal, but also the most expensive, and something we certainly cannot achieve alone.

Similarly, EMS is searching for a new headquarters and with \$500,000 of state funding they are off to a great start in funding their project; however, one key element – centrally located land has been observed as a hurdle. I am committed to donating 4+ acres of centrally located land and the proceeds from the sale of 18 Shelton Road to the Town of Monroe to effect the construction and funding of an emergency services facility on Fireman's field. This space is ample for the appropriate building(s) for equipment storage and maintenance, administrative offices, sleeping facilities, training, parking and future growth.

Lastly, even more concerning is our population of volunteer firefighters. As the articles below highlight, its not isolated to Monroe, but it's a nationwide crisis of the declining volunteer firefighter. We must take action to recruit and retain our talented, local residents and our budget reflects such costs.

## Relevant Articles

[NY Times The Disappearing Volunteer Firefighter](#) | [Fire Engineering 21st Century Firefighting: Preserving The Volunteer Fire Service](#)

[Decline in volunteer firefighters is a crisis in Pa.](#) | [Wallingford fire chief: Yalesville fire station closing](#) | [CNY Help Wanted: Volunteer Firefighters](#)

Regards:

Christopher Krize  
President



# DEPARTMENT FUNCTIONS

- Fire / Rescue Services to the Town of Monroe
- Fire / Rescue Services to surrounding towns on a Mutual Aid Basis
- Fire Safety and Prevention Services
- Supplemental First Responder



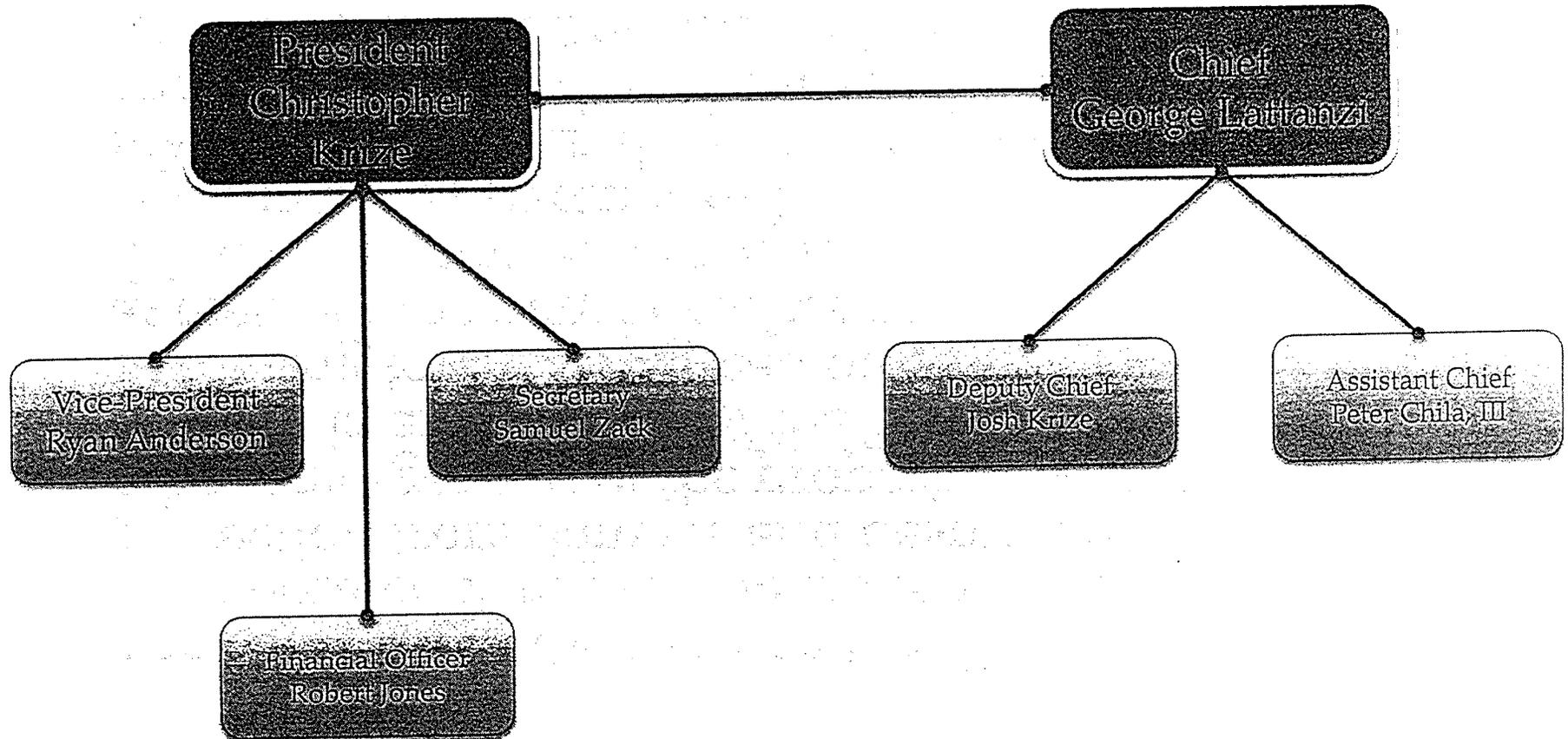
# DEPARTMENT STAFFING

- As of June 30, 2014
  - 43 Active Firefighters (+3)
  - 10 Junior Firefighters (-3)
  - 4 Fire Police Members (-1)
  - 94 Other Members (+4) (Associate, Ladies' Auxiliary, Life, Honorary, Non-Firefighting Support)
  - 151 Total

*Actual data as of June 30, 2015 is being tabulated; however, no significant difference is present*



# MONROE VOLUNTEER FIRE DEPARTMENT EXECUTIVE BOARD





# MISSION STATEMENT

- The objective of the Monroe Fire Department No. 1, Incorporated is to provide aid in the preservation and protection from damage and destruction by fire and other emergencies of the properties within the limits of such, in any portion of the Town of Monroe and bordering towns, as agreed on by mutual aid agreements as may hereafter be fixed by the Bylaws of this corporation; and to acquire, hold and use such equipment, apparatus and other personal property as may be required in the promotion of such purpose; and to acquire and hold such real property as may be necessary for the housing and care of such personal property.



# 2016 – 2017 GOALS

- Ensure adequate call coverage (100% response)
- Increase recruitment efforts and our ranks of active firefighters
  - Excluding “False Alarms” and “Good Intent” calls, average call response has decreased from **11** firefighters in 2011 to **6** firefighters in 2015 **highlighting** the need for impactful recruiting efforts
- Maintain our superb safety record
- Realize any potential cost savings
- Ensure compliance with OSHA and NFPA standards
- Meet minimum required training mandates
- Retain and attract volunteers



TO THE TOWN OF MONROE

FROM THE MONROE VOLUNTEER FIRE DEPARTMENT

FOR THE FISCAL YEAR 2019

FOR THE TOWN OF MONROE

Monroe Volunteer Fire Department

# BUDGET REQUEST

FOR THE FISCAL YEAR 2019

2019 BUDGET REQUEST



# 2016 - 2017 REQUEST

Row Labels	Sum of FY 13 Budget	Sum of FY 13 Actual	Sum of FY 14 Budget2	Sum of FY 14 Actual	Sum of FY 15 Budget2	Sum of FY 15 Actual	FY 16 Budget	Sum of FY 16 Forecast	Sum of FY 17 Budget(AS)	'17 Proposed Budget vs FY 16 Budget
<b>Revenue</b>	215,310	257,156	283,740	300,148	280,856	271,934	278,541	232,299	246,621	(31,920)
Funding Required in Excess of Costs	-	25,640	-	10,968	-	(12,443)	-	(8,307)	-	-
Other	-	-	-	-	-	-	24,326	24,326	-	(24,326)
Private Fundraising Supplement	-	15,375	39,740	39,740	36,856	36,856	238,250	215,000	246,621	8,371
Town Grant	201,071	201,071	230,000	230,000	230,000	230,000	15,965	1,280	-	(15,965)
EMS Cost Sharing Revenues	14,300	15,070	14,000	19,438	14,000	17,521	(284,291)	(232,299)	(246,621)	37,670
<b>Expense</b>	(255,000)	(257,456)	(296,788)	(300,146)	(280,856)	(271,934)	(25,700)	(24,286)	(27,200)	(1,500)
Administrative	(20,000)	(19,232)	(21,760)	(28,248)	(22,200)	(21,433)	(20,000)	(20,000)	(20,000)	-
Apparatus Repair and Maintenance	(18,000)	(11,594)	(18,000)	(16,343)	(18,000)	(19,318)	(39,450)	(26,267)	(23,000)	16,450
Building and Grounds Maintenance	(34,805)	(37,881)	(31,300)	(42,111)	(32,429)	(34,321)	(13,000)	(14,500)	(20,000)	(7,000)
Capital Expenditures	(35,495)	(60,585)	(63,800)	(60,714)	(35,215)	(29,739)	(11,000)	(11,000)	(12,000)	(1,000)
Equipment Repair and Maintenance	(13,500)	(7,132)	(15,434)	157,651	(11,000)	(18,336)	(35,700)	(36,200)	(39,700)	(4,000)
Fire Ground Operations	(38,450)	(29,774)	(32,475)	(30,740)	(35,991)	(29,017)	(37,000)	(37,000)	(36,750)	250
Personnel Costs	(26,950)	(25,337)	(22,491)	(18,488)	(24,100)	(24,613)	(1,500)	(1,507)	(2,200)	(700)
Public Education and Relations	(1,950)	(1,717)	(1,975)	(1,850)	(2,500)	(1,195)	(2,500)	(2,816)	(7,500)	(5,000)
Recruitment and Retention	(3,100)	(2,001)	(2,500)	(1,954)	(2,500)	(2,000)	(8,500)	(8,500)	(8,500)	-
Technology Costs	(10,300)	(11,298)	(8,500)	(8,310)	(8,500)	(5,744)	(34,471)	(34,471)	(34,471)	-
Town of Monroe Financing Costs	800	-	(25,853)	(198,205)	(34,471)	(34,472)	(10,500)	(10,500)	(10,500)	-
Training Costs	(9,750)	(6,970)	(10,750)	(8,505)	(12,000)	(7,026)	(44,970)	(5,251)	(4,800)	40,170
Utilities	(43,500)	(43,635)	(41,950)	(42,327)	(41,950)	(44,719)	-	-	-	-
<b>Grand Total</b>	(39,622)	0	(13,048)	0	0	0	(5,750)	0	-	5,750



# SUPPLEMENTAL SCHEDULES

## '16 → '17 GRANT ROLLFORWARD

FY 16 Approved Revenues	238,250
FY 16 Utility Transfer	(23,250)
FY 16 Adjusted Revenues	215,000
FY 16 MVFD Fund Raising Supplement	30,576
<b>Net FY 16 Base</b>	<b>245,576</b>
Additional Utility Adjustment	(4,005)
Remove Snowplowing (Town)	(8,000)
Remove Landscaping (Town)	(5,700)
Change in CapEx	7,000
Insurance Increase	1,500
Communications Equipment	4,000
SCBA Maintenance	1,000
Recruitment	5,000
Public Education	700
Rounding	(71)
<b>FY 17 Requested Budget</b>	<b>247,000</b>

## EXPLANATIONS

- Elimination of our annual fund raising supplement is due to the need to retain private funds for future capital expenditures. The Town **must** fully fund our operations.
- Recruitment costs are due to a consistent decline in average turnout at major incidents, refer to articles linked in introductory letter regarding the nationwide decline in volunteerism
- Communications Equipment relates to maintenance/repair costs of existing radio system and equipment
- CapEx relates to a server upgrade and purchase of additional communication pagers and two-way radios.



# SUPPLEMENTAL SCHEDULES

## DISCUSSION

- Over the last four years, we began tracking the value of our private fundraising contributed to our operations
- The current forecast for June 30, 2016 is that \$15,858 is owed back to the Fire Department
- We request a one-time repayment of this "loan" to allow us to cover large capital items the Town has disclaimed responsibility for

## ONE TIME PAYMENTS

	Funding Required in Excess of Costs
Sum of FY 13 Actual	25,640
Sum of FY 14 Actual	10,968
Sum of FY 15 Actual	(12,443)
Sum of FY 16 Forecast	(8,307)
	15,858



# CURRENT / EXPECTED COST SAVINGS

- Current:
  - Continue to use our own volunteer labor for many repairs and maintenance work around the station
  - Leveraging purchasing power with Stepney and Stevenson where applicable, for goods and services
  - Consolidation of snow plowing and landscaping with Stepney/Stevenson to use Park & Rec Resource
  - Utility conversion to town managed energy
- Expected:
  - Bay door replacement (Town-dependent)



Monroe Volunteer Fire Department

# FIVE-YEAR PLAN



# FIVE YEAR PLAN

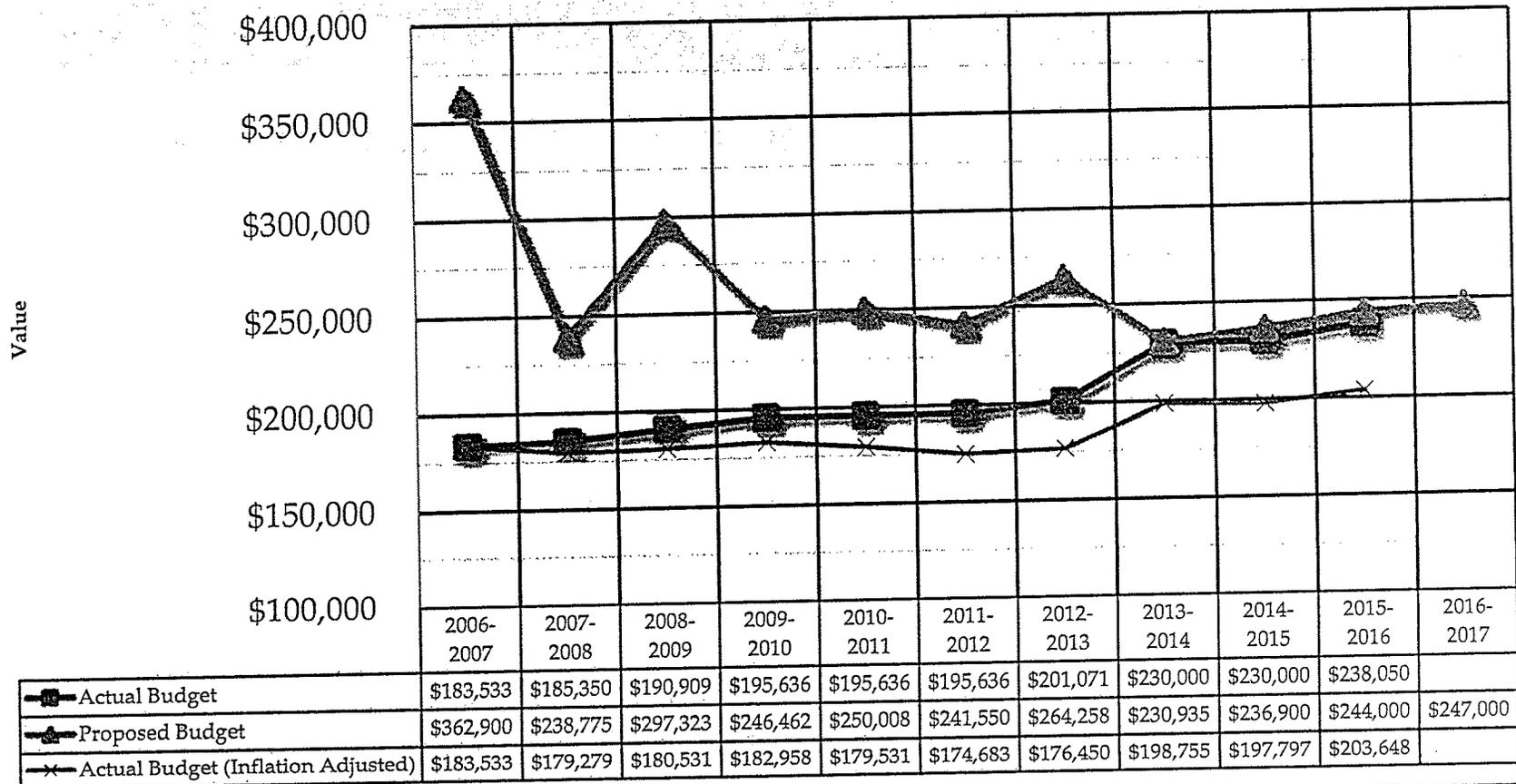
	2015	2016	2017	2018	2019	2020	Future
<b>Equipment</b>							
Air Bags							15,000
Apparatus Replacement Plan	→	3,800,000 ↑		200,000 ↓			5,150,000 ↑
Audio Pagers					24,000		-
Hose (all sizes)					53,100		-
Hurst Hydraulic Plant							72,000
Hurst Hydraulic Tools							56,000
Portable Radios					160,000		-
SCBA Cylinder Replacement							50,000
SCBA Filling Station							50,000
SCBA Framework							162,500
SCBA RIT Replacement							13,200
Turnout Gear Washer							17,000
<b>Equipment Total</b>		<b>3,800,000</b>		<b>200,000</b>	<b>237,100</b>		<b>5,585,700</b>
<b>Improvement</b>							
Monroe Station #1 Apparatus Bay Improvements		125,000					
Monroe Station #1 Driveway	→	75,000					
Monroe Station #1 Field Improvements					15,000		
Monroe Station #1 Roof			500,000 ↑				
Monroe Station #1 Second Floor - Floor Replacement	→	100,000 ↑					
Monroe Station #2 Bay Doors		30,000					
Monroe Station #2 Driveway	→	60,000					
<b>Improvement Total</b>		<b>390,000</b>	<b>500,000</b>		<b>15,000</b>		
<b>Grand Total</b>		<b>4,190,000</b>	<b>500,000</b>	<b>200,000</b>	<b>252,100</b>		<b>5,585,700</b>

*Apparatus Replacement Plan includes all three departments  
Vertical arrows represent directional value changes from PY. Horizontal arrows indicate delay due to no funding*



# HISTORICAL BUDGETS

Historical Budget Values - Proposed vs Actual vs Actual (Inflation Adjusted)



*The increase in FY 14 was due to a rebalancing of budgets to properly fund the Department to handle certain capital purchases, such as the SCBA purchase in FY 14.*

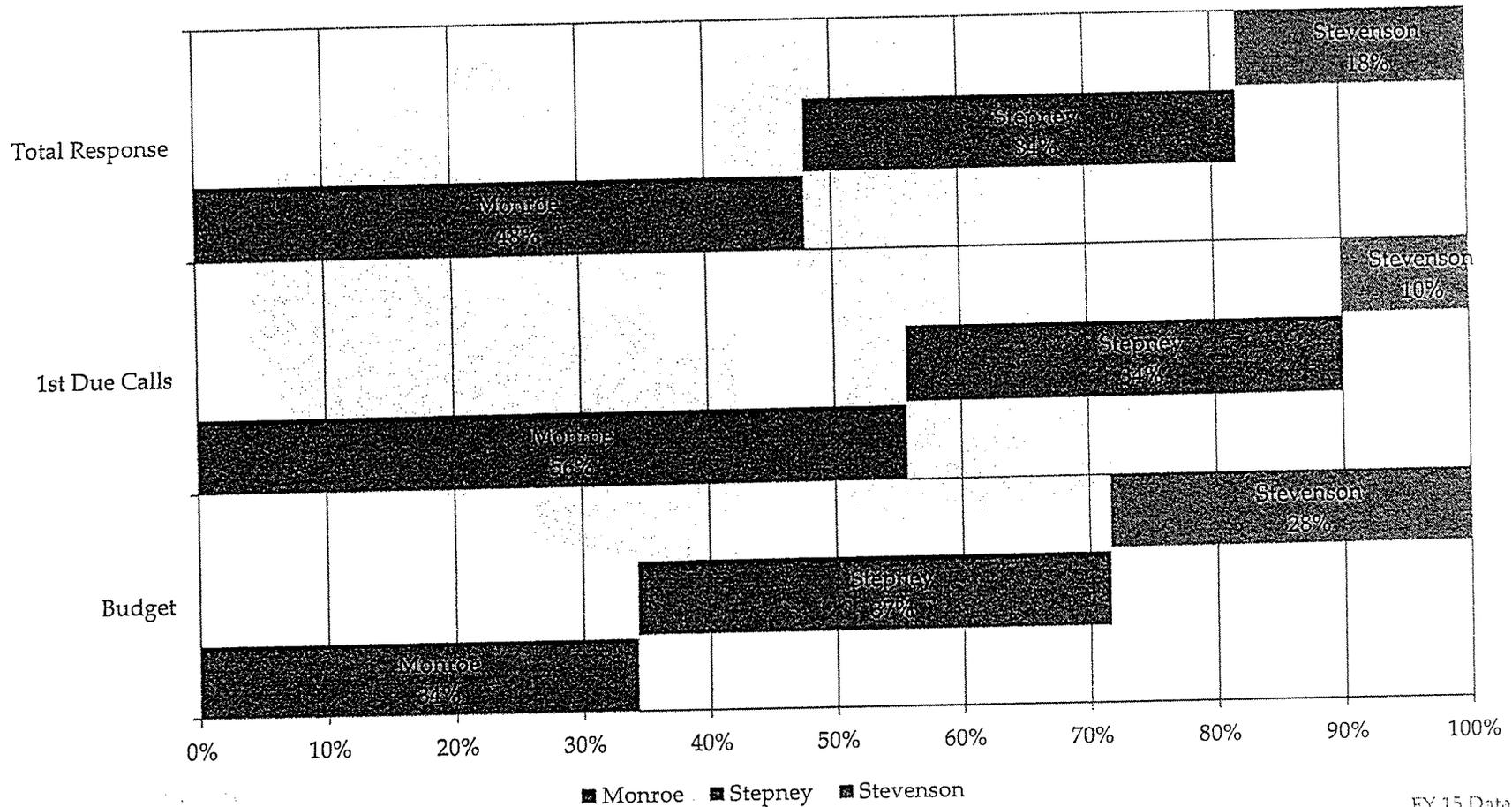


Monroe Volunteer Fire Department

# SUPPLEMENTARY DATA

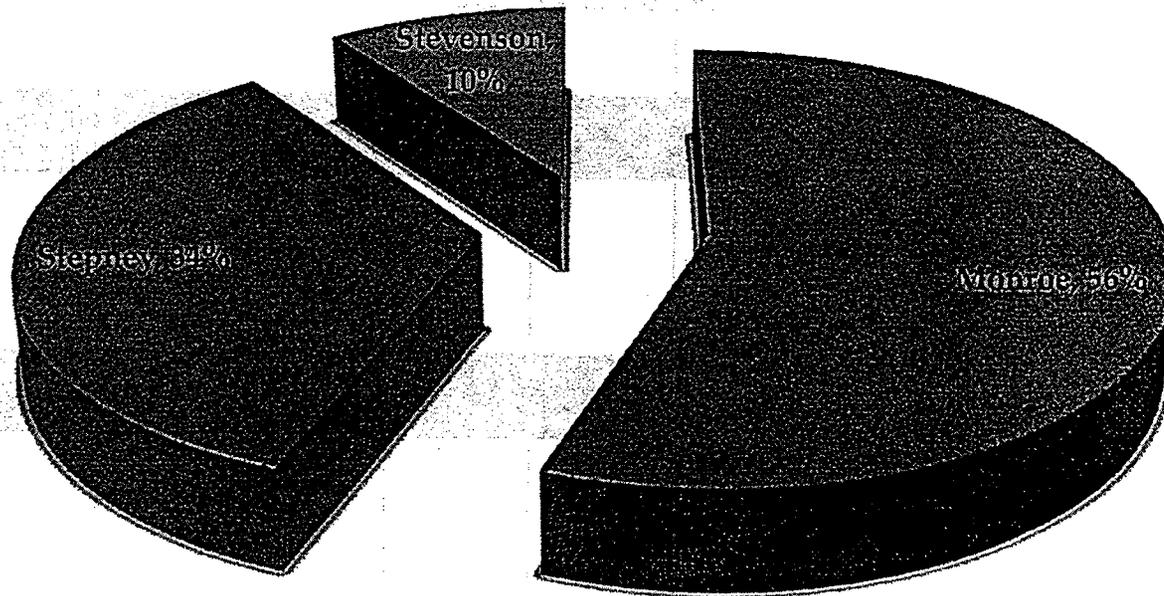


# BUDGET VS DISTRICT CALLS VS TOTAL RESPONSE BY DISTRICT





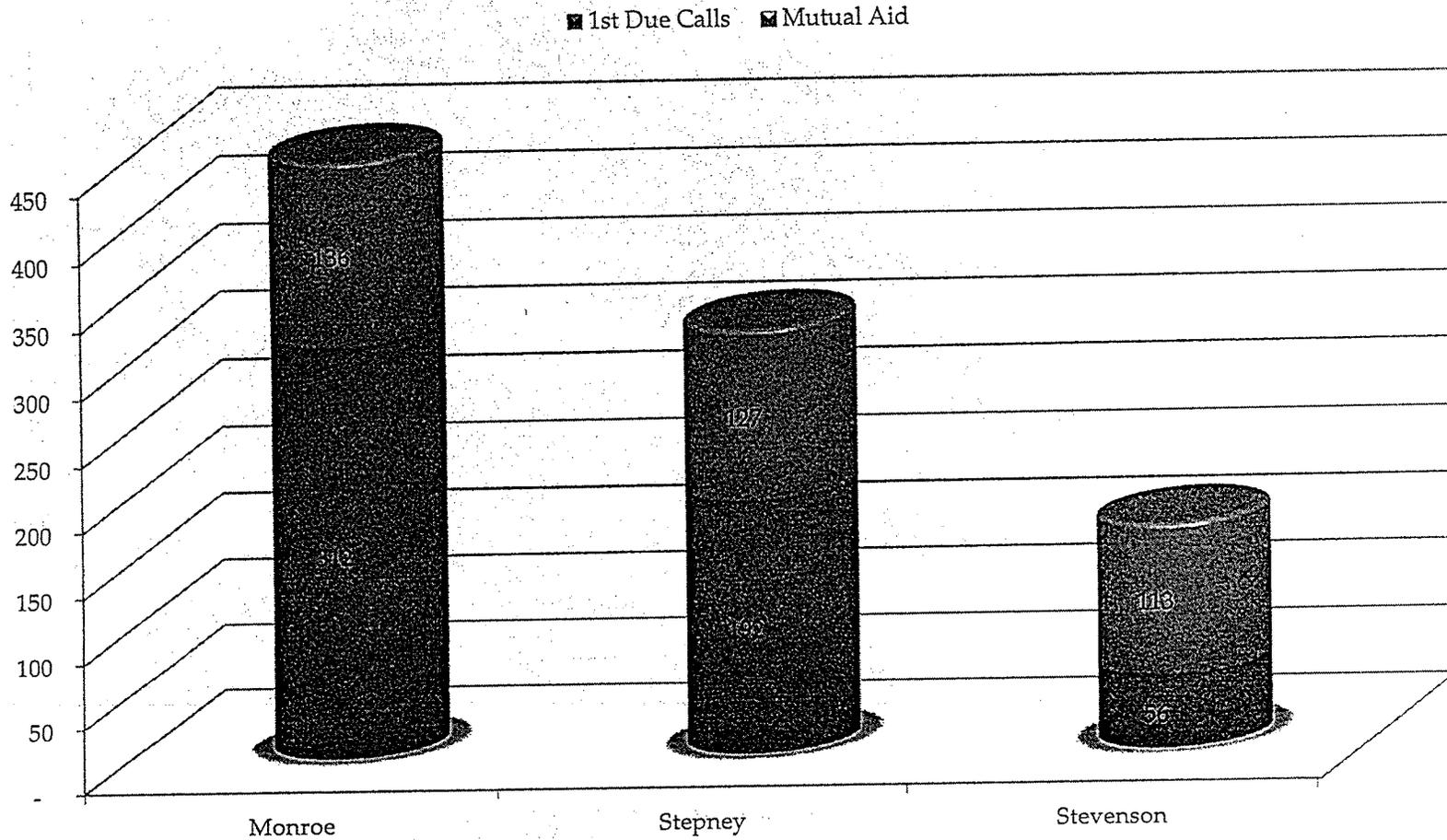
# 2015 INCIDENTS PER DISTRICT



■ Monroe ■ Stepney ■ Stevenson

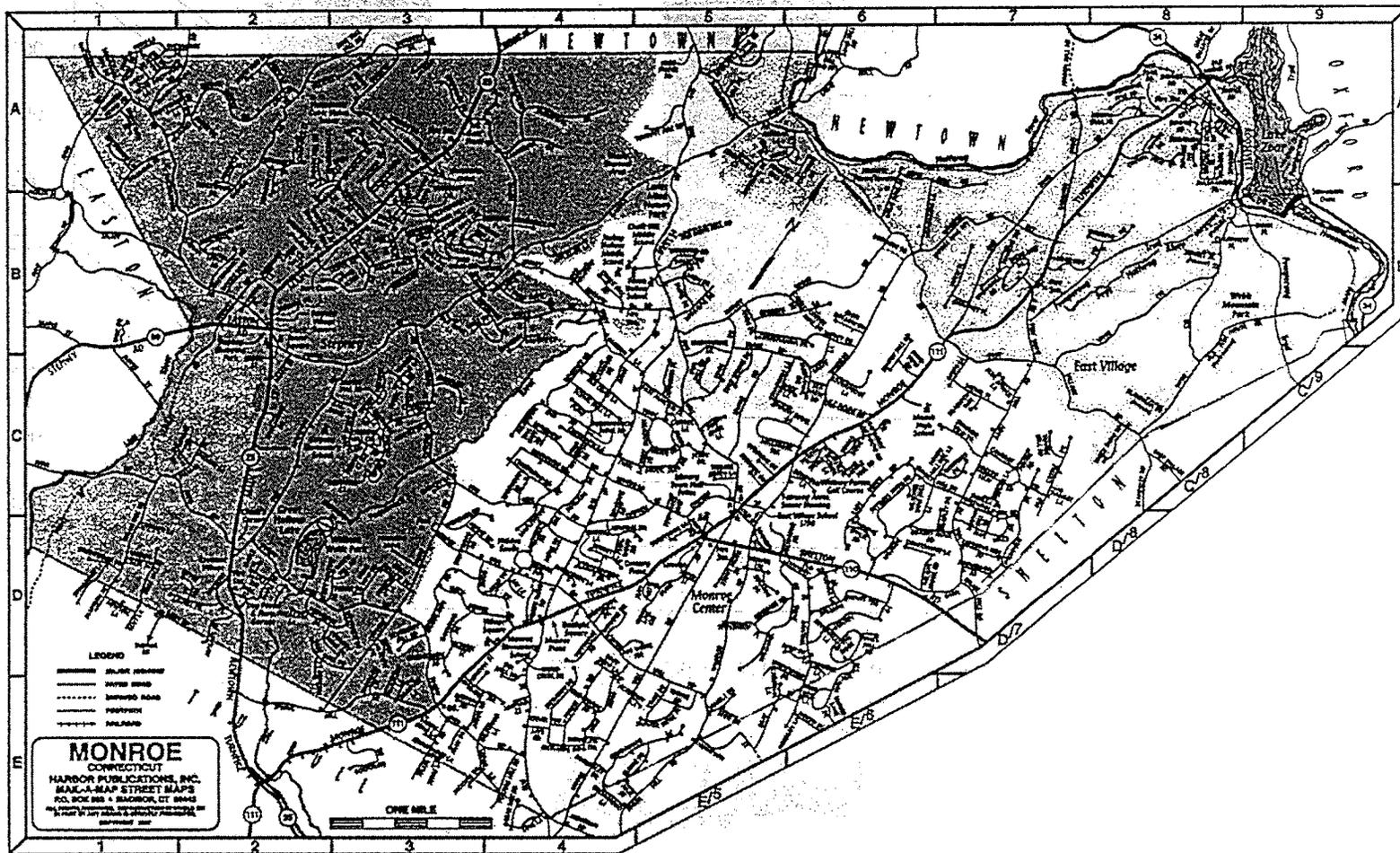


# 2015 INCIDENTS PER DISTRICT BY TYPE





# DISTRICT MAP



Stepney	Monroe	Stevenson
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**THANK YOU**

[www.monroefire.com](http://www.monroefire.com)

Row Labels	Sum of FY 13 Budget	Sum of FY 13 Actual	Sum of FY 14 Budget2	Sum of FY 14 Actual	Sum of FY 15 Budget2	Sum of FY 15 Actual	FY 16 Budget	Sum of FY 16 Forecast	Sum of FY 17 Budget(AS)	'17 Proposed Budget vs FY 16 Budget
<b>Revenue</b>	<b>215,971</b>	<b>225,415</b>	<b>283,740</b>	<b>213,074</b>	<b>280,856</b>	<b>274,934</b>	<b>284,291</b>	<b>232,299</b>	<b>246,621</b>	<b>(37,670)</b>
<b>Grants</b>										
10011.1 · Transfers from MVFD UDFB	-	25,640	-	36,608	-	24,165	-	-	-	-
10011.3 · Transfer to MVFD UDFB	-	-	-	(25,640)	-	(36,608)	-	(8,307)	-	-
<b>Other</b>										
<b>Private Fundraising Supplement</b>										
10011.5 · MVFD Fundraising Supplement	-	15,375	39,740	39,740	36,856	36,856	30,076	24,326	-	(30,076)
<b>Town Grant</b>										
10010 · Town Grant	201,071	201,071	230,000	230,000	230,000	230,000	238,250	215,000	246,621	8,371
<b>EMS Cost Sharing Revenues</b>										
10003 · EMS Cost Sharing	14,300	15,070	14,000	19,438	14,000	17,521	15,965	1,280	-	(15,965)
<b>Expense</b>	<b>(255,000)</b>	<b>(257,415)</b>	<b>(299,788)</b>	<b>(300,146)</b>	<b>(280,856)</b>	<b>(274,934)</b>	<b>(284,291)</b>	<b>(232,299)</b>	<b>(246,621)</b>	<b>37,670</b>
<b>Administrative</b>										
22001 · Combined Officers Fund	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	-
22003 · Administrator's Budget	(1,000)	(2,575)	(1,000)	(1,261)	(1,400)	(1,484)	(1,500)	(1,500)	(1,500)	-
22004 · Office Supplies & Bank Fees	(2,000)	(1,457)	(2,000)	(2,183)	(2,000)	(1,511)	(2,000)	(2,000)	(2,000)	-
22005 · Insurance	(13,000)	(10,735)	(13,000)	(20,649)	(14,500)	(14,569)	(17,500)	(17,500)	(19,000)	(1,500)
22006 · Copier Lease	(800)	(960)	(960)	-	-	-	-	-	-	-
22007 · Monthly Meeting Allowance	(500)	(879)	(1,700)	(1,486)	(1,200)	(710)	(1,600)	(1,200)	(1,600)	-
22008 · Accounting Services	(800)	(1,283)	(1,000)	(1,080)	(1,000)	(1,080)	(1,000)	(1,000)	(1,000)	-
22204 · Water Cooler	(900)	(344)	(1,100)	(589)	(1,100)	(1,079)	(1,100)	(86)	(1,100)	-
<b>Apparatus Repair and Maintenance</b>										
27004.1 · Repairs - Apparatus	(8,000)	(5,475)	(8,000)	(5,613)	(8,000)	(10,451)	(10,000)	(10,000)	(10,000)	-
27005.1 · Maintenance - Apparatus	(10,000)	(6,119)	(10,000)	(10,731)	(10,000)	(8,867)	(10,000)	(10,000)	(10,000)	-
<b>Buildings and Grounds Maintenance</b>										
22002 · Upgrades	(12,705)	(15,886)	(10,000)	(17,393)	(11,079)	(10,036)	(15,000)	(15,000)	(15,000)	-
22102 · Floor Cleaning	-	-	-	-	-	(250)	-	-	(750)	(750)
22103 · HVAC	(1,500)	(728)	(1,500)	(793)	(1,000)	-	(500)	(230)	(50)	450
22104 · Other	-	-	-	-	-	-	-	-	-	-
22105 · Lawns & Grounds Care	(5,100)	(6,250)	(5,500)	(5,046)	(5,500)	(6,195)	(5,700)	(3,325)	-	5,700
22106 · Housekeeping	(4,500)	(4,822)	(4,750)	(6,053)	(5,300)	(6,714)	(7,200)	(7,200)	(7,200)	-
22107 · Snow Removal	(8,000)	(7,320)	(6,500)	(9,884)	(6,500)	(8,340)	(8,000)	-	-	8,000
22108 · Garbage Removal	(3,000)	(2,876)	(3,050)	(2,941)	(3,050)	(2,786)	(3,050)	(512)	-	3,050
<b>Capital Expenditures</b>										
23000 · Capital Expenditures	(30,495)	(29,945)	(63,800)	(60,714)	(35,215)	(29,739)	(13,000)	(13,000)	(20,000)	(7,000)
40001 · Station 2 Renovation	-	-	-	-	-	-	-	-	-	-
40003 · Fiber Optic Integration	-	-	-	-	-	-	-	-	-	-
40004 · Station #1 Backyard	-	-	-	-	-	-	-	-	-	-
40008 · Station #1 Hall Renovation	-	-	-	-	-	-	-	(1,500)	-	-
56000 · Vehicle Acquisition	(5,000)	(30,640)	-	-	-	-	-	-	-	-
<b>Equipment Repair and Maintenance</b>										
27003 · Testing	(3,000)	(1,218)	(3,000)	(4,034)	(3,000)	(608)	(3,000)	(3,000)	(3,000)	-
27004.2 · Repairs - Equipment	(2,000)	(45)	(2,000)	(835)	(2,000)	(121)	(2,000)	(2,000)	(2,000)	-
27005.2 · Maintenance - Equipment	(1,000)	(1,419)	(1,000)	(308)	(1,000)	(1,908)	(1,000)	(1,000)	(1,000)	-
34001 · Comp Maint & Testing; SCBA Sup.	(7,500)	(4,450)	(9,434)	162,828	(5,000)	(15,699)	(5,000)	(5,000)	(6,000)	(1,000)
<b>Fire Ground Operations</b>										
24001 · Chiefs' Other	(1,000)	(815)	(1,200)	(801)	(1,200)	(729)	(1,200)	(1,200)	(1,200)	-

Row Labels	Sum of FY 13 Budget	Sum of FY 13 Actual	Sum of FY 14 Budget2	Sum of FY 14 Actual	Sum of FY 15 Budget2	Sum of FY 15 Actual	FY 16 Budget	Sum of FY 16 Forecast	Sum of FY 17 Budget(AS)	'17 Proposed Budget vs FY 16 Budget
24002 · Food for Emergency Calls & Work	(1,500)	(1,708)	(1,700)	(1,560)	(2,000)	(1,028)	(2,000)	(2,000)	(2,000)	-
25000 · Communications	(8,000)	(8,197)	(6,000)	(6,530)	(6,000)	(5,897)	(6,000)	(6,500)	(10,000)	(4,000)
27001 · Appliances & Tools	(7,000)	(997)	(5,000)	(1,729)	(4,000)	(5,655)	(6,000)	(6,000)	(6,000)	-
27002 · Parts & Supplies	(2,500)	(2,150)	(2,000)	(3,819)	(2,000)	(614)	(2,000)	(2,000)	(2,000)	-
27006 · Fuel	(10,500)	(9,810)	(10,500)	(11,784)	(12,000)	(9,261)	(12,000)	(12,000)	(12,000)	-
37000 · Hose	(4,000)	(3,092)	(3,575)	(3,575)	(4,000)	(2,954)	(4,000)	(4,000)	(4,000)	-
38003 · Outside Vendor	-	-	-	-	-	-	-	-	-	-
38005 · Preplans	(350)	(20)	-	-	-	-	-	-	-	-
38006 · Hazmat	(800)	(382)	(1,000)	(816)	(1,500)	(13)	(1,000)	(1,000)	(1,000)	-
39000 · Rescue & Medical Supplies	(2,300)	(2,255)	(1,000)	-	(2,791)	(2,866)	(1,000)	(1,000)	(1,000)	-
40006 · Sutphen Truck Equipment	-	-	-	-	-	-	-	-	-	-
49000 · Safety Officer	(500)	(347)	(500)	(125)	(500)	-	(500)	(500)	(500)	-
<b>Personnel Costs</b>										
29000 · Fire Police	(750)	(216)	(1,000)	(1,040)	(1,100)	(787)	(1,000)	(1,000)	(750)	250
31001 · Turnout Gear	(16,000)	(10,426)	(12,000)	(9,100)	(12,000)	(10,519)	(25,000)	(25,000)	(25,000)	-
31002 · Gloves, Boots, Hoods, Helmets	(4,000)	(7,312)	(4,000)	(2,857)	(4,000)	(6,125)	(4,000)	(4,000)	(4,000)	-
36001 · Class A Uniforms	(5,000)	(4,089)	(2,913)	(2,913)	(5,000)	(2,869)	(5,000)	(5,000)	(5,000)	-
36002 · Other Uniforms	(1,200)	(3,295)	(2,578)	(2,578)	(2,000)	(4,313)	(2,000)	(2,000)	(2,000)	-
<b>Public Education and Relations</b>										
33001 · Handouts	(950)	(919)	(975)	(1,103)	(1,500)	(977)	(1,000)	(1,085)	(1,000)	-
33002 · Open House	(1,000)	(765)	(1,000)	(717)	(1,000)	(218)	(500)	(422)	(1,200)	(700)
33003 · Public Relations	-	(33)	-	(30)	-	-	-	-	-	-
33004 · Fire Prevention	-	-	-	-	-	-	-	-	-	-
<b>Recruitment and Retention</b>										
28006 · Recruitment Activities	(800)	-	-	-	-	-	-	-	(5,000)	(5,000)
28007 · Active Firefighter Incentive	(1,800)	(2,001)	(2,000)	(1,954)	(2,000)	(2,000)	(2,000)	(2,816)	(2,500)	(500)
28008 · Fit Firefighter Incentive	(500)	-	(500)	-	(500)	-	(500)	-	-	500
<b>Technology Costs</b>										
26001 · Computers & Networking	(6,300)	(7,403)	(7,000)	(7,588)	(7,000)	(4,074)	(7,000)	(7,000)	(7,000)	-
26002 · Security Technology	(4,000)	(3,895)	(1,500)	(722)	(1,500)	(1,670)	(1,500)	(1,500)	(1,500)	-
<b>Town of Montpelier Financial Costs</b>										
<b>Training Costs</b>										
35001 · Classes and Programs	(8,500)	(2,478)	(9,500)	(6,323)	(10,000)	(6,137)	(9,000)	(9,000)	(9,000)	-
35002 · Manuals, Books, and Magazines	(1,000)	(594)	(1,000)	(1,409)	(1,000)	(152)	(500)	(500)	(500)	-
35003 · Misc Training Expenses	-	-	-	-	-	-	-	-	-	-
35004 · EMT Class	-	-	-	-	-	-	-	-	-	-
35005 · Training Equipment and Supplies	(250)	(3,898)	(250)	(774)	(1,000)	(737)	(1,000)	(1,000)	(1,000)	-
35006 · Sponsored Outside Trng Programs	-	-	-	-	-	-	-	-	-	-
<b>Utilities</b>										
22101 · Alarm Co. Monitoring	(2,400)	(2,325)	(2,400)	(1,485)	(2,400)	(3,413)	(2,400)	(2,400)	(2,400)	-
22201 · Cable	(500)	(500)	(500)	(491)	(500)	(511)	(1,200)	(82)	-	1,200
22202 · Telephone	(600)	(459)	(500)	(463)	(500)	(526)	(520)	-	-	520
22203 · Water & Hydrant	(2,100)	(2,336)	(2,150)	(2,200)	(2,150)	(2,142)	(2,350)	(338)	-	2,350
22205 · Natural Gas	(10,500)	(8,514)	(9,000)	(9,921)	(7,000)	(8,028)	(10,100)	-	-	10,100
22206 · Internet Service	(2,400)	(2,400)	(2,400)	(2,400)	(2,400)	(2,400)	(2,400)	(2,400)	(2,400)	-
22207 · Electricity	(25,000)	(27,102)	(25,000)	(25,366)	(27,000)	(27,699)	(26,000)	(31)	-	26,000
<b>Grand Total</b>	<b>(39,629)</b>	<b>0</b>	<b>(13,038)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(0)</b>	<b>0</b>	<b>(0)</b>	<b>0</b>

